

# Comprehensive Examination Course outline

## Business Intelligence and Analytics

Core Area	Topics to Include in Comprehensive Exam
<b>1. Business Analytics Foundations</b>	Business analytics, business intelligence, data-driven decision-making, role of analytics in business strategy, digital transformation, descriptive, diagnostic, predictive, and prescriptive analytics
<b>2. Business Problem Framing &amp; KPIs</b>	Identifying business problems, converting business problems into analytical questions, defining KPIs, selecting relevant data, and linking analytics with managerial decisions
<b>3. Data Sources, Data Quality &amp; Preparation</b>	Types of data, structured/unstructured data, transactional data, behavioral data, digital data, data cleaning, missing values, outliers, data transformation, data quality, accuracy, reliability, consistency, and bias
<b>4. Exploratory Data Analysis &amp; Descriptive Analytics</b>	EDA, patterns and trends, summary statistics, measures of central tendency, dispersion, correlation, business performance analysis, and interpretation of results
<b>5. Data Visualization &amp; Dashboard Interpretation</b>	Dashboard design, KPI visualization, Power BI/Tableau-style interpretation, visual storytelling, communicating insights to management, and choosing appropriate charts
<b>6. Forecasting &amp; Predictive Analytics</b>	Forecasting concepts, trend analysis, moving average, exponential smoothing, regression-based prediction, predictive modeling, use of predictive analytics in finance, marketing, HR, supply chain, and operations
<b>7. Basic Machine Learning for Business Decisions</b>	AI vs. ML vs. data science, supervised vs. unsupervised learning, regression, classification, clustering, decision trees, model selection, model interpretation, and business use cases such as churn prediction, fraud detection, segmentation, and forecasting

<b>8. Model Evaluation &amp; Interpretation</b>	Accuracy, precision, confusion matrix, $R^2$ , MSE, overfitting, validation, and managerial interpretation of model outputs
<b>9. Segmentation &amp; Consumer/Business Insights</b>	Customer segmentation, K-means clustering, purchase patterns, digital footprints, behavioral data, customer journey, consumer insights, and translating data patterns into marketing or business recommendations
<b>10. Data Governance, Ethics, Privacy &amp; Security</b>	Ethical use of data, privacy, transparency, accountability, data ownership, data stewardship, data security, data breaches, bias, compliance, responsible analytics, and ethical decision-making
<b>11. Analytics-Based Decision-Making &amp; Recommendations</b>	Interpreting analytical results, comparing alternatives, recommending actions, supporting strategic decisions, and explaining limitations of analysis
<b>12. Integrated Business Case Analysis</b>	End-to-end case: identify business problem, select data, clean/prepare data, choose method, interpret results, visualize findings, address ethical/security concerns, and provide managerial recommendations